Design and Planning for Sustainability

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INTRODUCTION

The design and planning professions have yet to develop a comprehensive and generally accepted theory to guide the work of its practitioners in helping to accomplish sustainability. This is partly because the concept of sustainability is elusive and subject to many different interpretations, depending largely on disci-plinary or professional perspective. Significant consensus is growing, however, that sustainability must be approached in a way that fully encompasses its interactive economic, social equity, and environmental components (Campbell, 1996; Yaro and Hiss, 1996), reflecting a realization that the knowledge and methodolo-gies for accomplishing it are not neatly compartmentalized. This realization, linked with the further recognition that many sustainability relationships are both complex and nonlinear in character (Hwang, 1996), argues for a new approach to interprofessional and interdisciplinary collaboration. Such a new approach is consonant with the key recommendation of the UIA's Beijing Charter (as adopted by the 20th Congress of the Union of International Architects, held in Beijing in June 1999), calling for a *fusion* of architecture, landscape architecture, and city planning to solve critical global urban and environmental problems.

Most widely accepted modernist theories of urban and regional planning fall into the trap of failing to include environmental considerations as coequal in im-portance with socioeconomic parameters, and fail also to recognize the importance of design concepts in scientific inquiry (Dyck, 1998). As a consequence, en-vironmental planning has become simply a functional subset of general planning, whose premises and operating principles derive almost entirely from socioeco-nomic and sociopolitical constructions. Accordingly, sustainability defined as an outcome of coevolutionary processes that embody the interaction of social and ecological spheres (Norgaard, 1994) can only occur fortuitously, if at all.

In fact, prevailing socioeconomic planning and its physical planning and design counterparts are leading away from economic and political sustainability (witness the evergrowing

global income gap) and from environmental sustain-ability (as measured by a host of over-population, resource depletion, global warming, and pollution indicators). Modernist planning theory, deriving from a compartmentalized view of the social sciences, largely ignores contemporary interdisciplinary conceptions about the environment that derive from the *intersection* of the natural and social sciences as well as the humanities. Provocative exam-ples of the latter are provided in the work of Sally J. Goerner (1994, 1999), Sang Hwang (1996, 1998), and Edward O. Wilson (1998). Similarly, prevailing architec-tural design theory pays little attention to a conception of sustainability that draws as heavily from economic and equity considerations as it does from environmental issues.

MEDIATION OF SOCIOENVIRONMENTAL CHANGE

Three broad normative premises for a new model of professional practice can be drawn from this brief review of sustainability in design and planning. First, design and planning practice should become a more significant mediator of the coevolution of society and its environmental context. Otherwise, professional practice in these areas faces the danger of irrelevance to crucial sustainability problems. Designers and planners tend to be caught up in the prevailing mentality of unlimited population and economic growth, with an orientation to public and pri-vate sector clients whose interests are defined by the modernist economic paradigm. Most architectural design services are commissioned by wealthy individuals or by institutions that care little about the energy or resource use or environmental implications of their architects' designs, not to mention their broad sociopolitical impacts: and architects usually have little opportunity to contribute to the solution of community or region-wide problems except through their incre-mental contributions to individual projects.

The development paradigm needs to shift in the direction of more emphasis on the *quality* of the growth, rather than its *extent*, but private sector designers are relatively powerless to

effect such a change because their horizons are too limited and because of the prevailing system of fees for services commissioned by individual clients. Society desperately needs new approaches to the design of the built urban environment that are socially, economically, and physically sustain-able at the scale of an entire urban community or region. A more comprehensive and fully integrated model of design and planning theory, integrated with practice, is a necessary condition of success.

Sustainability issues could become the catalyst for integration of both theo-retical and practice-oriented perspectives of designers and planners. For example, Frank Fischer's work on levels of discourse in the policy formation process (1995) shows how *argumentation* could be utilized as an umbrella concept that is contributory to the methodology of both planning and physical design. Similarly, Dana Cuff's analysis of the culture of design practice (1991) emphasizes the *complexity* of collaborative relationships in practice and develops the case for educational preparation in *a variety of necessary leadership roles*, not just for ex-cellence in design.

NEW INSTITUTIONAL AUSPICES BEYOND FEE-FOR-SERVICES ARRANGEMENTS

Second, design and planning practice should embrace expanded institutional auspices, beyond simple fee-for service relationships, to enhance practitioners' opportunities to mediate socioenvironmental issues at all levels of scale. The role of the designer or planner is at once to be both educative and open to information and design concerns shared by stakeholders both inside and outside the com-munity. The architect's traditional role as designer for individual clients on a fee-for-services basis provides no crucial incentive to engage in local community and inter-community dialogue, as minimally required for coevolutionary environmental design.

Significant involvement of the architect in such broader concerns requires that we consider alternative institutional auspices that could be equitably supported by client communities. Something analogous to third-party health insurance may be required to finance the long-term sustainability of communities by covering costs such as interjurisdictional environmental design networking: design and construction of experimental energy production and waste management facilities; and de-sign and construction of environmentally sensitive transportation and communication infrastructure, housing, business structures, and other elements of the built environment.

An important imperative of professional practice in the interest of sustainabil-ity is to comprehend and influence both natural and built environment conditions at different levels of scale. This is much easier said than done, but implies networking relationships that transcend ecological, watershed, airshed, jurisdictional, and even national boundaries, to name some of the more traditional modernist regions for prediction and management by division into parts.

In sum, the finding for typical fee-for-service professional practice is that working for a single private or corporate client does not provide sufficient network-ing leverage for design success across overlapping levels of scale. Institutional auspices must be designed that can facilitate the necessary networking across scale boundaries that range from the local to the global. The necessity of the multi-scale approach is widely recognized in the ecological design literature. Sim van der Ryn (1996), for example, provides a provocative account of the role of frac-tals as mediators of scale in nature, and suggests that designers must learn to work knowledgeably in such contexts. We need institutional auspices in design and planning that provide intricacy equivalent to that of nature's organization.

DESIGN AND PLANNING EDUCATION

Third, design and planning education should be grounded in the interrelationships of ecological change and social dynamics to a greater extent than is generally the case at present. Many colleges of design and planning already give attention to a range of land use, landscape ecology, resource planning, energy conservation, pollution abatement, indoor air quality, materials-efficient building construction, industrial design, urban design, public administration, and equitable economic development issues, thus covering the full gamut of sustainability con-siderations. However, these subjects are typically covered in separate depart-ments of urban affairs and planning, architecture, landscape architecture, building construction, industrial design, and public administration, and the level of synthesis and integration needed for sustainable development is rarely, if ever, achieved in the curricula of individual students or even groups of students. William E. Mitchell's orientation to urban development based on information technology (1999) suggests the basis for a more interactive and all-encompassing educational process.

Some specialization will still be necessary and desirable, but all students will need broader, more inclusive professional education so that they can at least develop awareness of the range of interrelationships required for sustainability. In-ternet supported college-wide survey courses, together with incentives and re-quirements to encourage students to engage in interdepartmental work, constitute one approach. The work of interdepartmental teams of students in studio courses, fieldwork, and internships should be encouraged. The pedagogy would be based on attention to common linkages of epistemology and methodology, including applicability of design methods such as nonlinear analysis and synthesis across the range of college concerns.

The same interdepartmental approach provides a good starting point for politics. Emphasis should be placed on the concept of co-design, the process by which professionals work in concert with clients and other professionals at different levels of scale. Alternative networking protocols must be tried and perfected through experience. Studios should be

organized to provide real-life clinical experiences in contexts characterized simultaneously by difficult social, economic, and environmental problems. Students need exposure to community development theory and the interaction of community culture and politics by involvement in cultures and political systems that differ from their own. This will help them with their work both in their own culture and in other cultures.

In addition, students need enough exposure to the micro world of intra-office politics and the macro world of power politics to be able to help with the design of new institutional arrangements that will help design professionals and planners to contribute more directly to solution of sustainability problems. Community founda-tions, third-party insurers, and community-based cooperatives appear to have good potential as institutional brokers of sustainability. Like urban artifacts, such institutions need to be designed, and professionals should be able to help design them to promote their own professional interests as well as those of society at large.

NEW THEORETICAL MODEL

Based on the foregoing considerations, we now turn to the construction of a theoretical model whose purpose is to contribute explicitly to sustainability through education and practice in the design and planning professions. James M. Mayo's two-dimensional model (1996), which links architecture and politics, provides the conceptual starting point. Mayo's theoretical structure is based on contingent (interdependent) relationships, identified as ideology, function, process, and design, which occur at the intersection of politics and architectural practice. Mayo presents these contingent relationships in a theoretical taxonomy (p. 77) showing that architects are both recipients of proscriptive guidance and prescribers of decisions in the political sphere, and also indicating that their practice is informed by both nonmaterial and material considerations, as shown in Figure 1.

POLITICS	ARCHITECTURAL PRACTICE	
	Nonmaterial	Material
Proscriptive	Ideology	Function
Prescriptive	Process	Design

Figure 1, General Theory--Contingent Relationships between Politics and Architectural Practice (Source: Mayo, p.77)

Mayo defines the meaning of the terms in the lines and columns of the ma-trix as resultants of the cross-cutting intersection of politics and architectural prac-tice. In the case of *ideology*, Mayo concludes that freedom and equality are the key determinative dimensions. For *function*, he designates political power, cultural and economic conditions, and situational current issues (including environmental awareness) as critically important. Key *process* variables include individual and collective professional role choices, institutional frameworks, work cycles, and communication. Finally, *design* is shown to be influenced by its political context and objectives, its present or future time orientation, and the cumulative causal effects of ideology and process as well as function (78-82).

While Mayo performs the useful service of linking professional practice with its social context through politics, he falls short of providing counterpart contingent relationships based on the equally important environmental context. Mayo does not ignore the environmental issue completely, but environmental change is sub-sidiary to his political construction of architectural function and design, and is not specifically included in his consideration of ideology and process. What is needed in the interest of a more complete mapping of the empirical terrain of professional practice in design and planning is a theoretical model which admits natural and built environmental considerations to a co-equal role with politics in determination of ideology, function, process, and design.

My revised model provides a *coevolutionary* view of the interrelationships of politics, the environment, and professional practice, meaning that practice is linked *interactively* with both. Based on this theoretical perspective, professional practice would not be subject either to social or environmental determinism, but would be linked *interactively* with both politics and the environment. In practical terms, this means that the work of designers and planners *mediates* the intersection of social concerns with environmental concerns at several levels of scale ranging from the micro (single-family housing and other small buildings) to the macro (metropolitan land planning and urban design).

Because of this intersection of environmental, design, and practice spheres, a modified matrix dimension must be identified that is analogous to the "non-material" category that Mayo uses in his matrix shown in Figure 1 (above). Since Mayo's use of "non-material" is related to ideals and process variables in-volved in architectural practice, the new dimension must express both a direction of change (purpose) and a process that is applicable to the spatial design profes-sions, the environment, and politics. A term that meets these criteria is "program-matic." This term embraces a conception of informational guidance that is con-sistent with professional practice and evolutionary environmental change as well as politics. Mayo's "material" counterpart to his "non-material" dimension can be retained in the new matrix, since professional practice and environmental change are both characterized by material components, and the term has already been shown by Mayo to work with his cross-cutting politics sphere.

Accordingly, the revised model shows an environmental change sphere that includes macro and micro scale dimensions that also cut across the politics sphere and are consistent with professional practice. Scale dimensions must be included simply because the environment cannot be considered except in its spa-tial context, extending from the local to the global. Counterpart sociopolitical insti-tutions must reflect the same scale considerations.

Thus, as we work towards a model expressed in the form of a three-dimensional cube, the face of the model characterizing professional practice em-braces an *ideology* based on complexly *interactive* community-environment rela-tionships rather than community or designer-based determinism with respect to the environment. It includes *functional* imperatives which necessarily compre-hend both natural and built environment conditions at different levels of scale. *process* concerns that require reformulation of the designer's place in the institu-tional context (because of environmental scale considerations that override indi-vidual project parameters), and *design* considerations that more fully reflect the complex. non-linear interaction of society and nature.

Similarly, now that politics is delineated by a scale continuum ranging from micro to macro levels that cuts across the retained proscriptive and prescriptive dimensions, the face of the cube representing politics yields a focus on four sectors representing culture, community norms, nation, and community. Finally, the interactive environmental change sphere, incorporating a corresponding macro to micro scale continuum in which programmatic and material dimensions exist, provides a focus on biosphere, bioregion, metropolis, and individual structure, and is represented on the third face of the cube.

Assembling all of the above matrices, with design and planning practice represented on the top face of the three-dimensional cube and with politics and environmental change represented on two other faces of the cube as shown in Figure 2, we have a diagram that represents the orthogonal interpenetration and interaction of all three dimensions, in turn providing a complete summary of the interactive characteristics of professional practice, politics, and environmental change as envisioned by the model.

The matrix also provides the framework for an evolutionary approach to professional education in design and planning, with emphasis on a more inclu-sive range of social, environmental, and institutional factors so that students are comfortable working in varying cultural settings characterized by difficult social, economic, and environmental problems. It also orients educational programs to institutional arrangements necessary to allow design and planning professionals to contribute more fully to solution of sustainability problems.

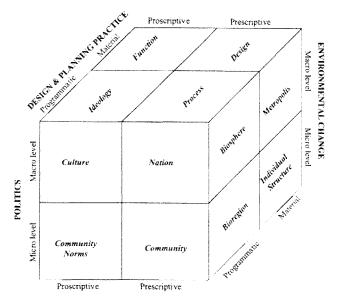


Figure 2. Conceptual Integration of DESIGN & PLANNING PRACTICE, POLITICS, and ENVIRONMENTAL CHANGE

OBERLIN COLLEGE EDUCATIONAL PROTOTYPE

From a pedagogical perspective, the work of David W. Orr (1994) is instructive. As chair of the interdisciplinary environmental studies program at Oberlin College, his current educational project is the development of a sustainable teaching, research, and learning facility at Oberlin that itself is a significant instru-ment of pedagogy. This facility provides a useful illustration of principles embod-ied in my theoretical model.

Through involvement of faculty, students, and staff (representing civil society) in the design process, together with noted "green" design consultants and fa-cilitators, the building teaches the necessity of a proactive civil society in the production of sustainable built environment. It also provides a prototypical college building that discharges no waste water to its surrounding environment, is a net energy exporter, uses no hazardous materials, and promotes biological diversity in its setting.

The building thus teaches politics, design, ecology, relationships of ecology and economics, environmental ethics, and a range of other subjects that in effect constitute a microcosm of the kind of liberal education required to support a sus-tainable society in the twenty-first century, based on Orr's distinction concerning the long term necessity of *slow* (problem avoiding) knowledge as opposed to *fast* (problem-solving) knowledge as the basis for environmental sustainability (Orr, 1996).

ADAM JOSEPH LEWIS CENTER FOR

ENVIRONMENTAL STUDIES

Oberlin College's Environmental Studies center will use 21 percent of the energy of a typical new classroom building and serve as a teaching tool itself. From the carpeting to the electrical system, the building is designed with environmental concerns in mind. College officials and architects say there is no classroom building like it in the country.

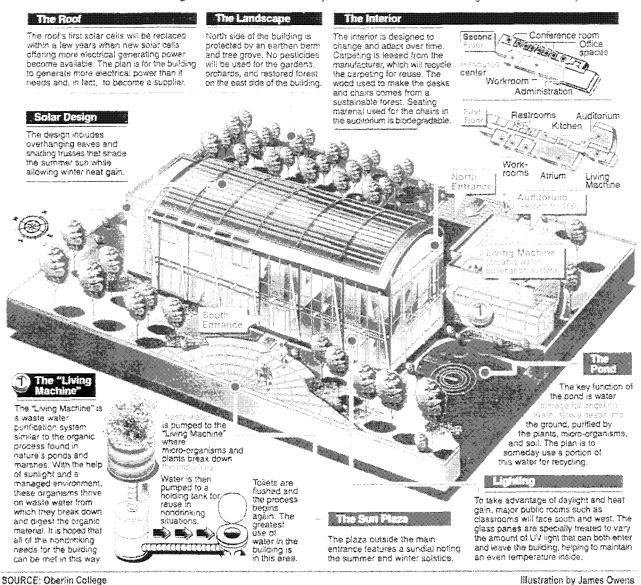


Figure 3. Oberlin College Environmental Studies Center

AFTERWORD

The theoretical model developed here has evolved from the realities of the need for change in the professional practice of architecture and planning, conso-nant with the principles of sustainability. The changes suggested will not be accomplished overnight, but many of the constituent ideas are becoming evident at the scale of regional planning, including Yaro's *Third Regional Plan for the New York-New Jersey*-

Connecticut Metropolitan Area (1996), as well as in sustainable development plans for Seattle, Santa Monica, Chattanooga, Cambridge, and Olympia (Krizek and Power, 1966).

The latter group of plans reflects a variety of approaches consistent with unique scale and institutional considerations. They also reflect the fact that urban planners and its professional organization. The American Planning Association.

have been largely silent on the issue of sustainability, in contrast to other profes-sional societies in architecture, land-scape architecture, and civil engineering; *none* of the five sustainability plans discussed in Krizek and Power were initiated in community planning departments (22). This insight gives all the more credence to the need for a theoretical model for the common use of all the relevant professions.

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